One of World’s Largest Independent MROs

- StandardAero is a leading provider of maintenance, repair and overhaul (MRO) services including engine R&O, airframe R&O, engine component repair, engineering services, interior completions and paint applications
- Markets served include business and general aviation, mainline & regional airlines, military and energy
- Facilities located in North America, Europe, Africa and Asia Pacific
- Extensive engineering and technical resources
- Substantial in-house component repair capabilities
- Recognized leader in lean MRO
Over 100 Years of Experience

StandardAero Lineage

- **1911**: Standard Machine Works founded

- **1936**: Standard Aero commenced aviation engine MRO

- **1946**: AiResearch Aviation

- **1948**: AAC established

- **1947**: Piedmont established

- **1995**: SA Acquired TOPPS

- **1997**: SA Acquired Alliance

- **2007**: Merged into and Operating as StandardAero

- **2007**: Acq’d TSS

- **2007**: Standard Aero and Landmark Aviation

- **2007**: Acquired by DAE, entities merged and operating under StandardAero brand. Divested Landmark FBOs (2008)

- **2007**: StandardAero

- **2008**: Acquired by Veritas Capital

- **2017**: StandardAero closes AAC, acquires Jet Aviation Specialists (JAS), PAS Technologies and Vector Aerospace

- **2019**: StandardAero acquired by The Carlyle Group

1. Established as Associated Radio Company
Broad Services/Market-Leading MRO

- ~$3.0B in annual sales
- ~6,000 team members
- OEM aligned on all platforms
- Leading provider of maintenance, repair and overhaul (MRO) services including:
  - Engine repair and overhaul
  - Component repair and overhaul
  - Avionics upgrades
  - Airframe repair, overhaul and paint
  - Interior completions
  - Engineering services

Organized into 4 sectors:

**Airlines & Fleets**
Platforms include APUs, CFM56, CF34, PW150, PW100, PW600, PT6A, RB211 and AE 3007

**Business Aviation**
Platforms include Airframe MRO, APUs, CFE738, HTF7000, TFE731, TPE331, PW300 and JT15D

**Components, Helicopters & Accessories**
Capabilities include DCR, Airframe MRO (e.g. H225, AS350, UH-1, Lynx, S-76) & Engine MRO (e.g. CT7, PT6, M250, Arriel)

**Military & Energy**
Platforms include F110, F135, F100, T56 & AE 2100, AE 1107, Chinook, LM1600 & 501-K and propeller repair
Primary Operating Locations

UNITED STATES
- Kansas City, MO
- Phoenix, AZ
- HQ - Scottsdale, AZ
- Springfield, IL
- Dallas, TX
- San Antonio, TX
- Houston, TX
- Huntsville, AL
- Pittsburgh, PA
- Hillsboro, OH
- Cincinnati, OH
- Augusta, GA
- Maryville, TN
- Hialeah, FL
- Fort Meyers, FL
- Miami, FL
- Atlanta, GA

CANADA
- Richmond
- Langley
- Calgary
- Winnipeg
- Summerside
- St. John's
- Pittsburgh, PA
- Hillsboro, OH
- Cincinnati, OH
- Augusta, GA
- Maryville, TN
- Hialeah, FL
- Fort Meyers, FL
- Miami, FL
- Atlanta, GA

UNITED KINGDOM
- Almondbank
- Farnborough
- Fleetlands
- Woensdrecht
- Rijen

NETHERLANDS
- Almondbank
- Farnborough
- Fleetlands

FRANCE
- Gonesse
- Almazora

ROMANIA
- Prahova

KENYA
- Nairobi

SOUTH AFRICA
- Johannesburg

SPAIN
- Almazora

SINGAPORE
- Selatar

AUSTRALIA
- Brisbane
- Sydney
## Authorizations

### Engine OEM Authorizations

<table>
<thead>
<tr>
<th>CFM56</th>
<th>Honeywell</th>
<th>Pratt &amp; Whitney</th>
<th>Rolls-Royce</th>
<th>Safran</th>
<th>Siemens</th>
<th>Vericor</th>
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<tr>
<td>CF34</td>
<td>CFE738</td>
<td>F100</td>
<td>AE 1107</td>
<td>Arriel 1</td>
<td>APS2300</td>
<td>TF40</td>
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<td>CT7/T700</td>
<td>GTCP36-150</td>
<td>F135</td>
<td>AE 2100</td>
<td>Arriel 2</td>
<td>JT15D</td>
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<td>HTF7000</td>
<td>RE220</td>
<td>AE 3007</td>
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<td>TFE731</td>
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<td>Gem 42</td>
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<td>PW100/PW150</td>
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<td>LM1600</td>
<td>TPE331</td>
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<td>M250</td>
<td></td>
<td>PW300</td>
<td></td>
</tr>
</tbody>
</table>

### Airframe OEM Authorizations

- Dassault Falcon
- Embraer
- Sikorsky
- Boeing
- Airbus Helicopters
- Airbus
- Bombardier
- Hawker Beechcraft
- Cessna
- Gulfstream
- Learjet

### Long-Term Airframe Experience

- Cessna
- Gulfstream
- Hawker Beechcraft
- Bombardier
- Emirates
Operations Excellence

• Facilities designed to simplify work flow and minimize process waste
  • Turn-Around-Time and On-Time Delivery performance
  • Visual factory and 5S
• Material planning and forecasting
• Safety Management System
• Continual Improvement culture
• Certified Internal Lean Facilitator program
Summary of Strengths

• Broad and comprehensive MRO markets for growth and stability through economic cycles

• Highly motivated and experienced team, best employees in the industry

• Well-positioned to meet current and evolving customer needs, leveraging engineering and operational excellence capabilities

• Rigorous management system to proactively address customer needs

• Expansion opportunities to accelerate growth beyond current offerings